# **CIO** Alliances

Johannesburg Chapter

8<sup>th</sup> November 2018

Results -



# Alliance - 'A union formed for mutual benefit'



CIO Alliances
CISO Alliances
CXO Alliances
CMO Alliances
CDO Alliances

## **Foreword**



Leigh Thomas is an ambitious and passionate executive with a desire for achieving the ideal.

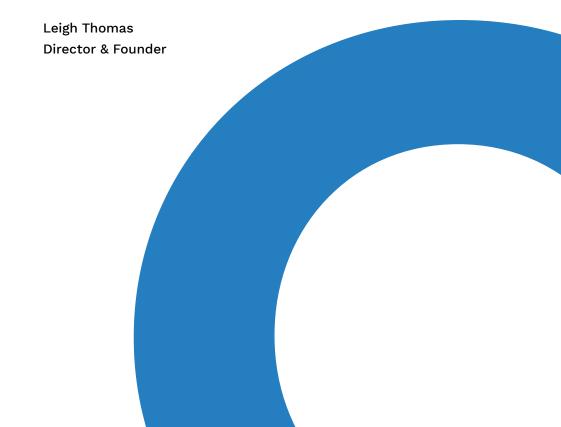
With experience in numerous industries and working within C-level communities across the globe in Oil & Gas, Mining, Power & Enterprise IT across multiple divisions across the business.

Following his experience with his previous employer and working with leading CIOs & CISO's across EMEA, his understanding of B2B events grew. With his passion for achieving the ideal scenario a plan was founded to strip back what the industry is about. This is where the core values of the Alliance Chapter were born along with Alliance Media Group.

Alliance - 'A union formed for mutual benefit'.

and themes to generate revenue.

Whilst understanding that every business will need to drive commercials to become sustainable in the modern world. Leigh believed that commercials must not be the driver but, a solution to a 'why'. The Event Managed Services industry is spiralling into a dark tunnel of an industry where money is the leader and not the value of time. The industry was born off the back of 'Everybody wants to learn' and Leigh Thomas has created the Alliances to ensure that the end user driven meets, are purely focused around the educational needs of everyone involved and around their business objectives. Zoning in on the best practices in overcoming the common business objectives that motivate activity within each of the end user firms and not simply global trends



08:00 - 08:30

#### Registration

08:30 - 08:45

#### Housekeeping, purpose driver and format reminder

Jay Meyer - Director - CIO Alliances

#### Session 1

8:45 - 9:00 - Use Case Overview 9:00 - 9:30 - Open Forum

Digital Transformation - Where is the ROI?

Justin Gregory - CTO Sales & Channels - FNB: Business Banking

#### Session 2

9:30 - 9:45 - Use Case Overview 9:45 - 10:15 - Open Forum

#### Exploring the SOC Journey.

Justin Williams - Executive: Group Information Security - MTN Grant Thompson - General Manager of Cyber Defence - MTN

10:15 - 10:30

#### **Networking Break**

#### Session 3

10:30 - 10:45 - Use Case Overview 10:45 - 11:15 - Open Forum

#### AI - Machine Learning

Microsoft South Africa

#### Session 4

11:15 - 11:30 - Use Case Overview 11:30 - 12:00 - Open Forum

Robotics Process Automation (RPA) - The Bots

Peter Premji - Sales Manager - Ui Path

12:10 - 13:00

#### **Networking Lunch**

#### Session 5

13:00 - 13:15 - Use Case Overview 13:15 - 13:45 - Open Forum

#### DevOps Principles & Framework

Jay Meyer - Director - CIO Alliances South Africa Marius Khetsi - Director - Digital Solutions Foundry

#### Session 6

13:45 - 13:55 - Use Case Overview 13:55 - 14:45 - Workshop

#### Drivers Transforming the C-Suite - Case of Change

Sjeanne Cawdry - Senior Strategic Change Manager and Client Experience Lead - Rand Merchant Bank

Jay Meyer - Director - CIO Alliances



Johanessburg Chapter November 2018

**User Case Study Partners** 



# **Networking Partners**



























Innovo Networks





















































#### Session 1





8:45 - 9:00 - Use Case Overview

9:00 - 9:30 - Open Forum

Session Title: Digital Transformation - Where is the ROI?

#### Description:

Differing Case studies. Digital & Fiduciary. Understanding the different drivers.

Community challenge - How to offset a smaller ROI with less quantifiable gains, but better customer entrenchment?

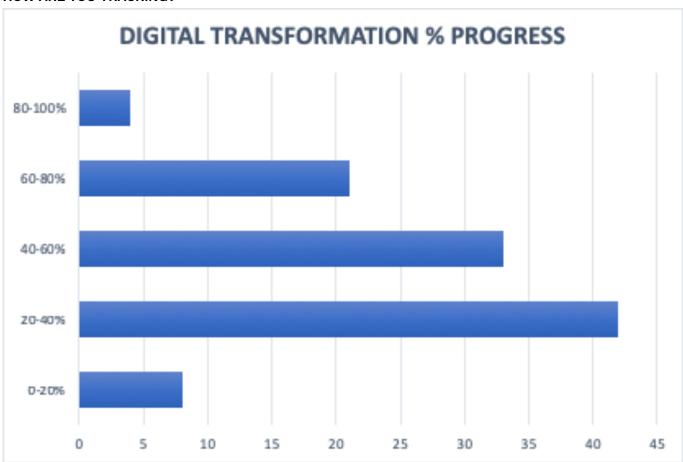
No need to leave a session early a break will follow at 10:15

## Questions Raised - Food for thought

#### Slido - Poll

According to a Microsoft study, 48% of South African organisations have already begun a digital transformation journey, and 44% are planning to do so within the next 12 months.

#### **HOW ARE YOU TRACKING?**



The graph indicates the estimated progress of those organisations represented at the CIO Alliances who is on a digital transformation journey. It shows that most of the organisations represented are tracking between 20-40 %, however there are visibility of those tracking above 60%, indicative of reaching levels of maturity

#### **Key Take-out**

- 1) Difficult to track benefits due to scope changes
- 2) Lack of maturity in PMO to track project benefit realization
- 3) Digital transformation might only realized soft benefits during the early adoption stages.

## Session 2



9:30 - 9:45 - Use Case Overview

9:45 - 10:15 - Open Forum

Session Title: Exploring the SOC Journey





No need to leave a session early a break will follow at 10:15

## Questions Raised - Food for thought

#### Exploring the SOC Journey

South Africa has seen a steady rise in cyber crime, jumping to rank as the 31st most cyber attacked country in the world out of 117 countries. – business tech

There's no such thing as perfect security. An agile and commercially pragmatic approach is essential for the growth and innovation required to thrive in the new world.

The cyber ecosystem is complex and fast. While it's necessary to invest in protection, incidents will occur. Rapid response is key to minimising brand damage and financial loss.

#### **Key Take-outs**

Difficult to manage distributed environment, even more if it resides in other countries  $\mathsf{Extent}$  – security to customers

Increased difficulty to manage security in a B2B environment.

Targeting code more and more.

User behaviour - Security awareness, key to mature in the organisation

## Session 3



10:30 - 10:45 - Use Case Overview

10:45 - 11:15 - Open Forum

Session Title: AI - Machine Learning

No need to leave a session early a break will follow at 12:10

## Questions Raised – Food for thought

**Key-Take outs** 

Organisations to be sure of the Use case

A complex, ambiguous use case could impact the success of an AI/ML implementation.

#### Session 4





11:15 - 11:30 - Use Case Overview

11:30 - 12:00 - Open Forum

Session Title: Robotics Process Automation (RPA) - The Bots

No need to leave a session early a break will follow at 10:15

## Questions Raised – Food for thought

#### **Key Take-outs**

Touched on various uses cases.

However the key questions focused around the impact on the workforce.

Will the business case stand-up against the SA labour cost vs the cost of the solution?

#### Session 5







13:00 - 13:15 - Use Case Overview

13:15 - 13:45 - Open Forum

Session Title: DevOps Principles & Framework

#### Description:

Many definitions of DevOps exist, and many of them adequately explain one or more aspects that are important to find flow in the delivery of IT services. In this session, we would like to explorer the following principles.

- 1. Customer-Centric Action
- 2. Build with the end in mind
- 3. End-end Responsibility
- 4. Continuous improvement
- 5. Automation

#### Key Takeaways;

• A summary of how the above has been applied within the Alliances end-users and what worked and what didn't.

## Questions Raised – Food for thought

**Key take-outs** 

Improves speed o market

Customer feedback loop - a more collaborative process

It's a position of courage – reputation – Minimum Viable Product (fail-fast approach)

End-end responsibility - cradle to the grave

T-shape teams; specialist - product and service. Teams now need to be able to understand the service and operations world.

## Workshop

#### Session 6



13:45 - 13:55 - Use Case Overview

13:55 - 14:45 - Workshop

Session Title: Drivers Transforming the C-Suite - Case of Change

#### Description:

Workshop where all attendees will have an input on developing a framework for the future C-suite

The need to transform is clear. As new, innovative companies crop up, and as traditional competitors go digital, the race for customers has never been higher. Organizational transformations arise due to digital, customer centricity, client experience, employee experience, agile, robotics and AI

Technological progress is changing the business landscape beyond recognition. Now, companies must mirror this transformation inside of their organizations. Those that resist this technology led "4thindustrial revolution" will find it difficult to satisfy consumer demands for instant, personalized service, finding it nearly impossible to survive.

Many have identified that a new breed of leadership is required, thereby transforming the C-suite to successfully take organizations into the future. New roles have been invented focusing on emerging challenges. Executive titles that didn't exist a few years ago (chief technology officer, chief transformation officer, chief of innovation, chief of information security, and chief data officer, Chief Customer Officer) are becoming commonplace.

#### Considerations

- Making sense of the key drivers necessitating C-suite transformation
- C-suite roles (existing, new or to be invented) that are necessary
- · Identify enduring and important traits for leading in the digital age and through transformations
- · Identify the biggest obstacles that can derail transforming the C-Suite
- Identify the biggest obstacles that can derail transforming organizations
- Important steps to consider in aligning a new C-Suite
- · Learnings can be taken from C-suite teams that have successfully transformed their organizations

## Questions Raised - Food for thought

Slido -Poll

Question: In your view, what are the forces driving change in the - C- suite

Answer:

- · Market change
- Client centricity
- Executives must evolve as we are going into the 5th Industrial Revolution. Without the change, organizations are left behind and will be disrupted.
- Transformation is creations opportunities for our organization and definitely our industry. We are more than ever delaying on a different type of skill such as Data Science,. We see roles such as customer experience officer surfacing. The biggest challenge is culture change and legacy systems.. but definitely culture is a big one
- More strategic involvement of CIOs at exco level
- Break the short term view and appreciate what supports sustainability Change in exco's knowledge to appreciate how the business model needs to operate and what enables it
- How do I get business to view IT as just a cost centre and the CIO/CTO as the someone who run the IT dept. and manages the IT budget.
- Digitization Automation Data Insights
- CIO reporting to the CEO not the CFO
- Disruption
- I would say they are getting comfortable with not having all the answers

#### **Key take-out**

Not all CIOs' will report to the board or CEO but a change in leadership style might be required.

Callouts: "Lead by influence"; "CIO is the not just a IT leader but a Business Leader"





## **Alliance Chapters**

Each taking place every six months

# **CIO** Alliances

**Johannesburg** 

Cape Town

Nairobi

Lagos

Sydney

Melbourne

# **CISO** Alliances

Johannesburg

Cape Town

Durban

Windhoek

Nairobi

Copenhagen

Sydney

Melbourne

**Boston** 

# **CMO** Alliances

Johannesburg Durban